

Siebert Williams Shank Utilities Conference

March 17, 2022

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A Look Back at The Year

Operations

- Provided safe, reliable electric, natural gas and water service through continuing pandemic and active storm year
- Completed our \$3.5 billion core business construction program to enhance reliability, resilience, and customer service

Regulatory

- Reached closure on challenging regulatory proceedings in Connecticut
- Significant progress in grid modernization, electric vehicle, and energy storage dockets

Offshore Wind

- Continued advancement with our three offshore wind projects:
 - Onshore and in-water construction of Connecticut State Pier, New London
 - Final approval of, and groundbreaking for, first offshore wind project - South Fork Wind

Other Clean Energy Initiatives

- Significant progress in pursuit of 2030 carbon neutrality target
- New, aggressive 3-year Energy Efficiency/Electrification Plan in Massachusetts
- Solar build out with potential tie to storage and microgrid

Eversource's Total Shareholder Return Has Outperformed the Industry Over the Medium and Longer Term

Total Shareholder Return	2021	3-Year	5-Year	10-Year
Eversource	8.2%	52.0%	90.8%	245.2%
EEI 39-Company Index	17.1%	45.6%	68.6%	183.0%
S&P 500	28.7%	100.4%	133.4%	362.6%
Ranking in EEI Index	31 st	6 th	7 th	10 th

Note: 3-year, 5-year and 10-year results are for the periods ended December 31, 2021.

Dividend Growth Continues to Outperform Peers

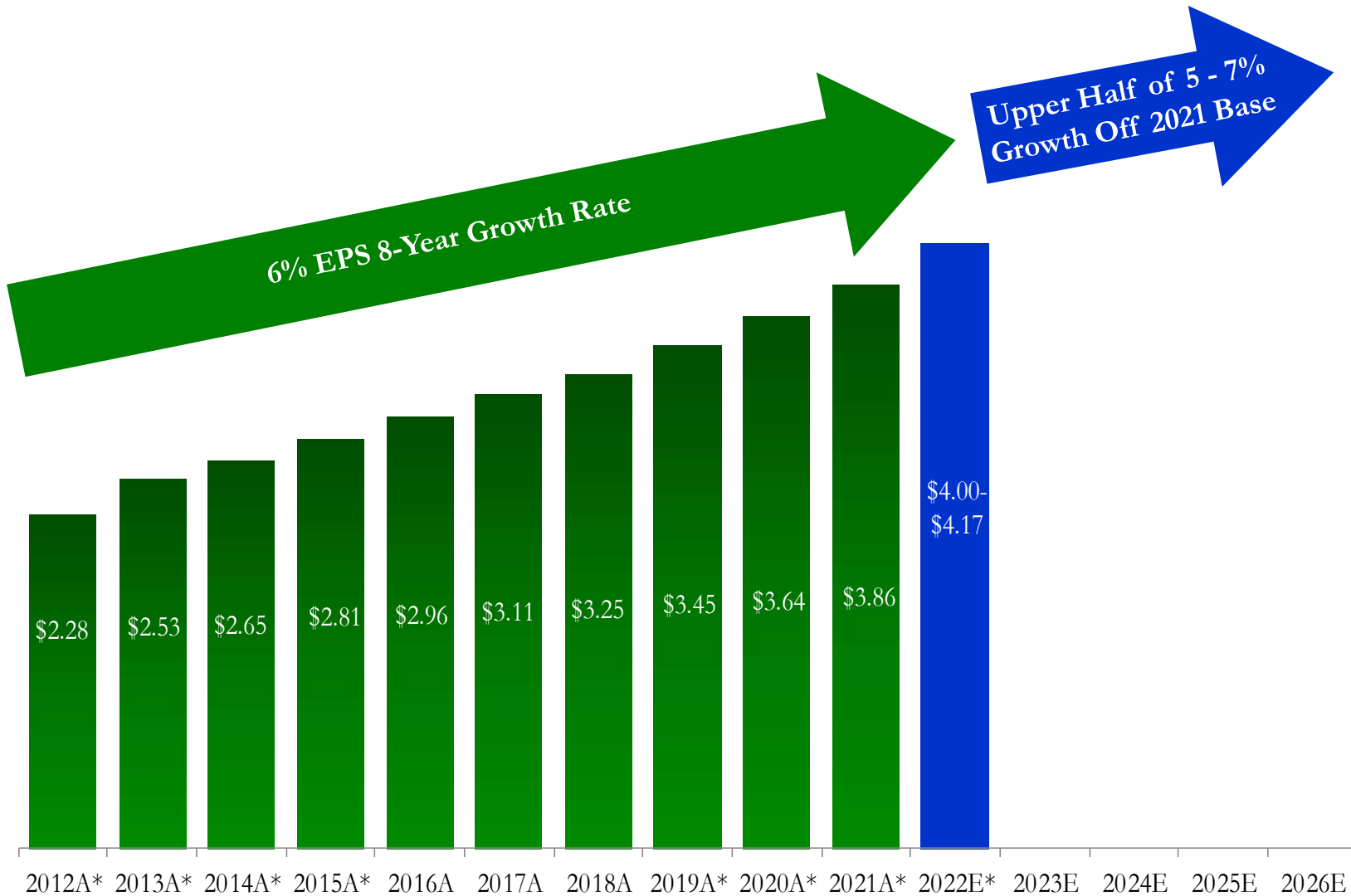
Annualized Dividend



Payout Ratios:	2018	2019	2020	2021
	62%	62%*	62%*	62%*

*Reflects non-GAAP results, excludes nonrecurring charges

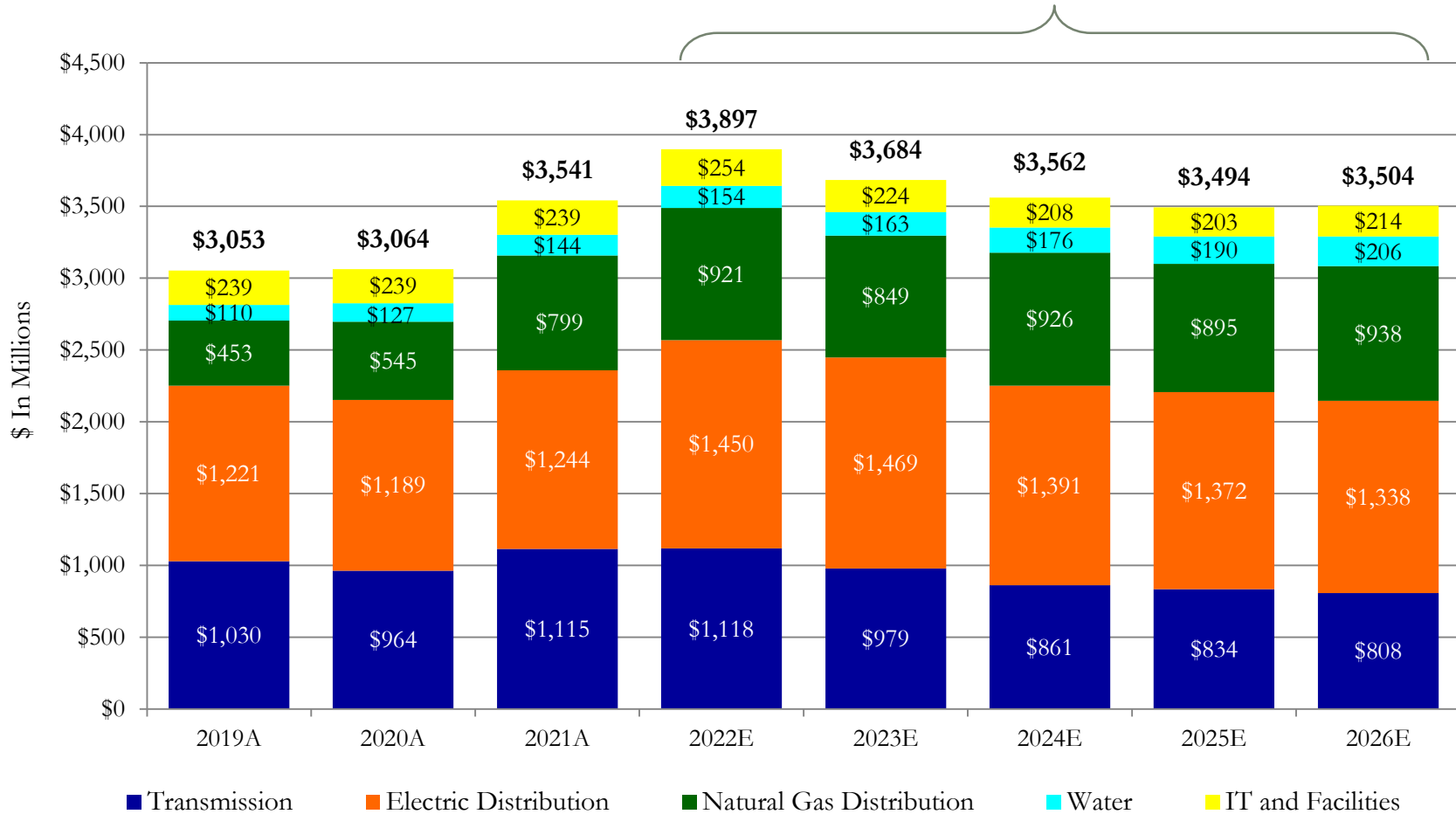
Well Performing Core Businesses Drive EPS CAGR to Upper Half of 5 – 7% Through 2026



* Reflects non-GAAP results, excludes nonrecurring charges

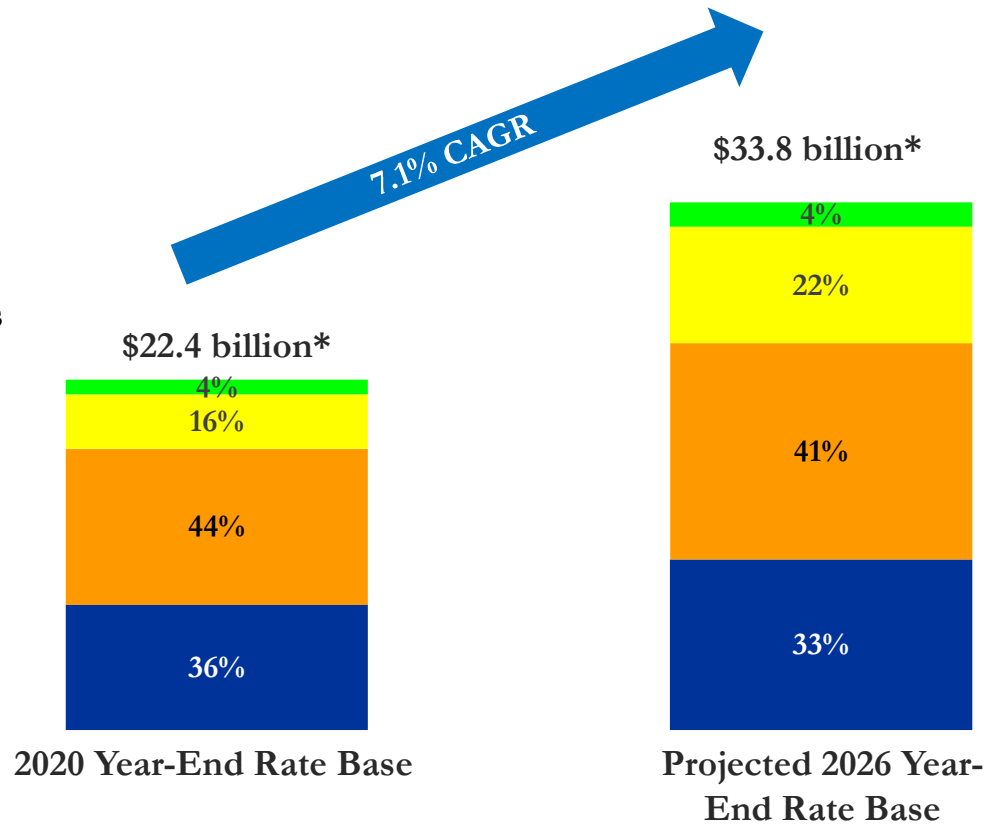
Projected Capital Expenditures For Core Businesses

\$18.1 Billion 2022-2026



Rate Base by Core Line of Business – Current and Future

Note: Excludes offshore wind investments



■ Transmission ■ Electric Distribution ■ Natural Gas Distribution ■ Water

* Rate base estimates shown exclude CWIP, which currently totals approximately \$2 billion

Key Elements Inside and Outside Our New \$18.1B Core Business Capital Investment Forecast

Included in Forecast

- Execution of updated capital investment forecast
- Increased investment in Boston area substations
- Continuation of Grid Modernization and electric vehicle charging infrastructure in MA

Not Included

- AMI in MA or CT
- Grid Modernization or significant electric vehicle charging infrastructure investments in CT or NH
- Significant onshore transmission expansion to support offshore wind projects

Status Report – Grid Modernization and Advanced Metering Infrastructure

Massachusetts

Grid Modernization Plan (In Cap-Ex Forecast)

- Five-Year Plan - capital investment of nearly \$400 million for 2022-2026
- Includes investments in EV infrastructure, as well as grid technologies to improve reliability and support Distributed Energy Resources integration

Advanced Metering Infrastructure (Not in Cap-Ex Forecast)

- Implementation during 2022-2027 – capital investment of approximately \$575 million
- Technology will provide customer, operational and environmental benefits
- Goal – All customers on advanced metering infrastructure by end of 2027

Timeline

- Decisions from DPU expected in Q2 2022



Connecticut

Advanced Metering Infrastructure (Not in Cap-Ex Forecast)

- Implementation during 2022-2026 – capital investment of approximately \$475 million
- Technology will provide customer, operational and environmental benefits
- Current metering technology nearing end of life
- Goal – All customers on advanced metering infrastructure by end of 2025

Timeline

- PURA has not provided a schedule for this docket at this time

Status of State and Federal Regulatory Reviews

Electric Transmission (Federal Energy Regulatory Commission) 41% of 2021 earnings

- Pending FERC decision on New England transmission ROEs dating back to 2011 in 4 open cases
 - Earnings currently reflect base ROE of 10.57% with a maximum ROE for any single project of 11.74%
- FERC is expected to decide on future qualifications for RTO and other Incentive Adders

Electric Distribution (CT PURA, MA DPU, NHPUC) 42% of 2021 earnings

- CL&P: Settlement approved in October 2021
 - No base rate change can occur before at least January 1, 2024
 - Authorized capital structure (53% common equity) and ROE (9.25%) remain in place
 - Certain reconciling mechanisms continue to operate such as revenue decoupling, electric system improvement, and energy efficiency
- NSTAR Electric: Filed rate case review on January 14, 2022, expect to have new rates effective January 2023
- PSNH: Operating under rate settlement that took effect in January 2021

Natural Gas Distribution (CT PURA, MA DPU) 15% of 2021 earnings

- NSTAR Gas and Eversource Gas of MA operating under 10-year and 8-year rate plans, respectively
- Yankee Gas prior rate case occurred in 2018, so per statute we expect to file in late 2022 or 2023

Aquarion CT: (CT PURA) 3% of 2021 earnings

- Operating under rate plan approved in 2013; Settlement pending with potential reset of WICA rate

Key Elements of NSTAR Electric Rate Review

<p><u>Filing Date:</u> January 14, 2022</p> <p><u>Decision Date:</u> December 1, 2022</p> <p><u>Rates Effective:</u> January 1, 2023</p>

	Key Revenue Requirement Factors
Test Year (12 Months Ended)	December 31, 2020
Revenue Deficiency	\$89M
Average Bill Impact (residential customer)	5.7%
2021 Rate Base Roll-In 1/1/23	\$46M
2022 Rate Base Roll-In 1/1/24	\$47M
Return on Equity (Requested)	10.5%
Capital Structure	53.8% Equity

- **Address the Distribution Revenue Deficiency (\$89M)**
 - Relates to capital additions, enterprise IT and Storm Fund contribution

- **Extension of Performance-Based Ratemaking (PBR)**
 - 10-year plan, with enabling rate base roll-in(s)

- **AMI Tariff Approval**
 - Approval of specific tariff is next step to execute AMI capital investment plan of \$575M

Our First Joint Project South Fork Wind Now in Construction



- New York's first offshore wind farm
 - Consisting of 12 wind turbines
- Received final approval in January 2022 from the U.S. Department of Interior to start construction
- Land-based construction commenced on Long Island
 - Installation of underground duct bank and work on the interconnection facility will occur first
 - Offshore substation, foundation and turbine installation will occur in 2023
- Hundreds of jobs created in New York and the Northeast region
- Expansion of U.S. offshore wind supply chain

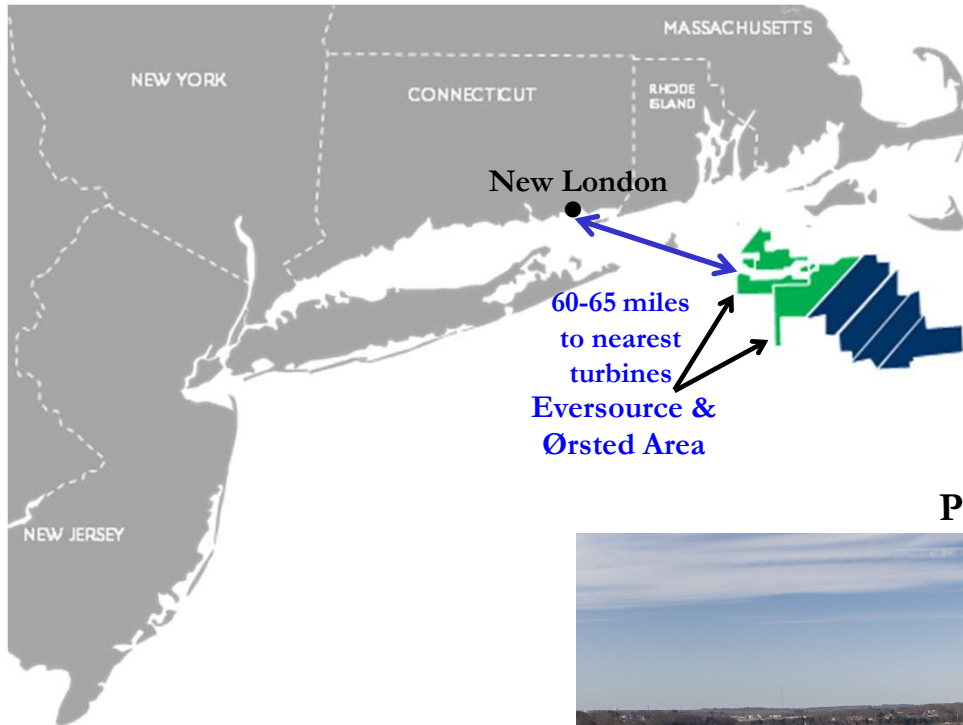
Revolution Wind and Sunrise Wind Now Well Into Siting Process

	<i>South Fork Wind</i>	<i>Revolution Wind</i>	<i>Sunrise Wind</i>
Size	130 MW	704 MW	924 MW
Construction Operation Plan Filing with BOEM	Final siting approvals received January 2022	Filed March 2020; review schedule was received on April 30, 2021 as part of Notice of Intent; Final approvals expected in July 2023	Filed September 2020; Review schedule received August 31, 2021 as part of Notice of Intent; Final approvals expected in November 2023
State Permit	NY State Article VII Permit Approved March 18, 2021	Filed December 2020, evidentiary hearings began on October 12, 2021	Filed December 2020, settlement discussions began in September 2021
Current Commercial Ops Date	Late 2023	In 2025	Late 2025
Price as of first day of commercial operation	~ \$0.160/KWH for 90 MW ~ \$0.086/KWH for 40 MW (avg. annual escalator: 2%)	\$0.09843/KWH for RI (no escalator) \$0.09843/KWH for CT for 200 MW (no escalator) \$0.0995/KWH for CT for 104 MW (no escalator)	\$0.11037/KWH (no escalator)
Term	20 years	20 years	25 years
Status of Contracts	130 MW for NY	400 MW for RI approved 304 MW for CT approved	Contract signed with NYSERDA in October 2019
Interconnection	East Hampton, NY (LI)	Davisville, RI	Brookhaven, NY (LI)

Onshoring of Domestic Supply Chain Accelerating

Provider	Equipment / Service Procured	U.S. Manufacturing/Assembly Location	Project
American Offshore Services and WindServe Marine	Crew transfer vessels	Rhode Island	All projects
Dominion Energy	Wind turbine installation vessel	Texas	Revolution Wind and Sunrise Wind
Edison Chouest	Service operation vessel	Louisiana and Florida	All projects
Haugland	Onshore civil and electrical work	New York	South Fork Wind
Kiewit Offshore Services	Offshore substation	Texas	South Fork Wind
Nexans	Subsea electrical cables	South Carolina	All projects
Riggs Distler	Foundation component fabrication	New York	Sunrise Wind
Siemens Energy/ Aker Solutions	High-voltage direct current system	New York	Sunrise Wind
Port Projects	State Pier at Port of New London, ProvPort, Port Jefferson, and Port of Coeymans	Connecticut, New York, and Rhode Island	State Pier and Port Jefferson - All projects Port of Coeymans – Sunrise Wind ProvPort – South Fork Wind and Revolution Wind

Progress on Connecticut State Pier, New London



Work is underway to transform Connecticut State Pier (New London) into a heavy lift, deep water port



Industry Leading Carbon Neutrality Goal Helps the Region Meet Its Targets

Eversource Targets

Carbon Neutral By 2030

- Reducing electric line loss
- Lowering methane emissions from gas distribution system
- Fleet replacement
- Facility lighting and HVAC upgrades
- Replacement of SF6 in substation equipment

Regional Targets

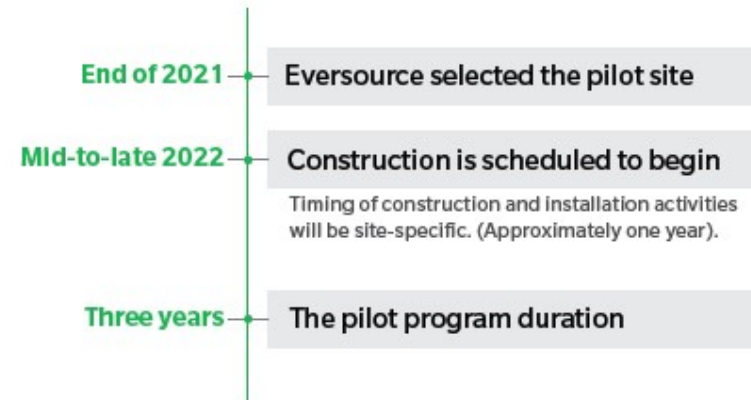
80+% GHG Reductions By 2050

- Offshore wind development
- Utility-owned solar
- Industry-leading energy efficiency programs
- Reducing high dependence on high-emitting oil through ZEV infrastructure buildout, heating conversions
- Enabling third-party renewable buildout

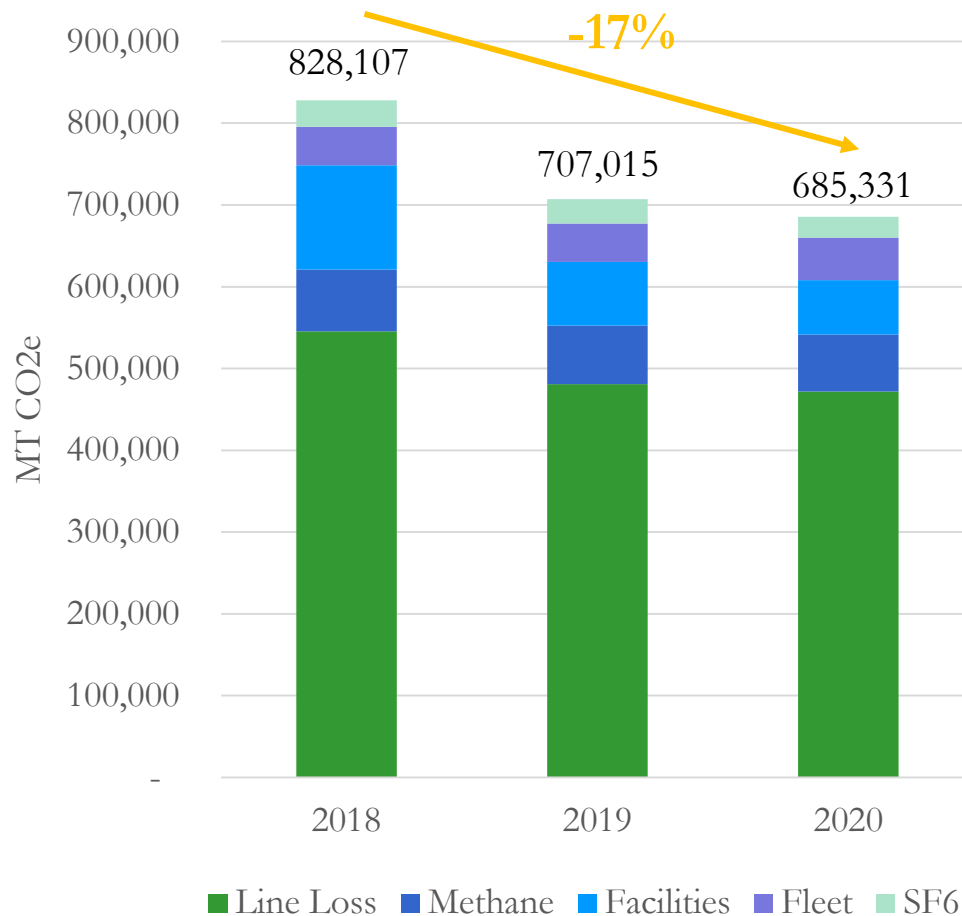
Gas Operations Launches Pilot Geothermal Project

- Innovative way to provide clean and sustainable heating and cooling for customers via a geothermal network for residential and commercial customers
- Explore if geothermal network can be used instead of, or in combination with, traditional energy sources
- Support communities' achievement of net zero emissions goals through rate-based projects subject to regulatory approval

Project Timeline

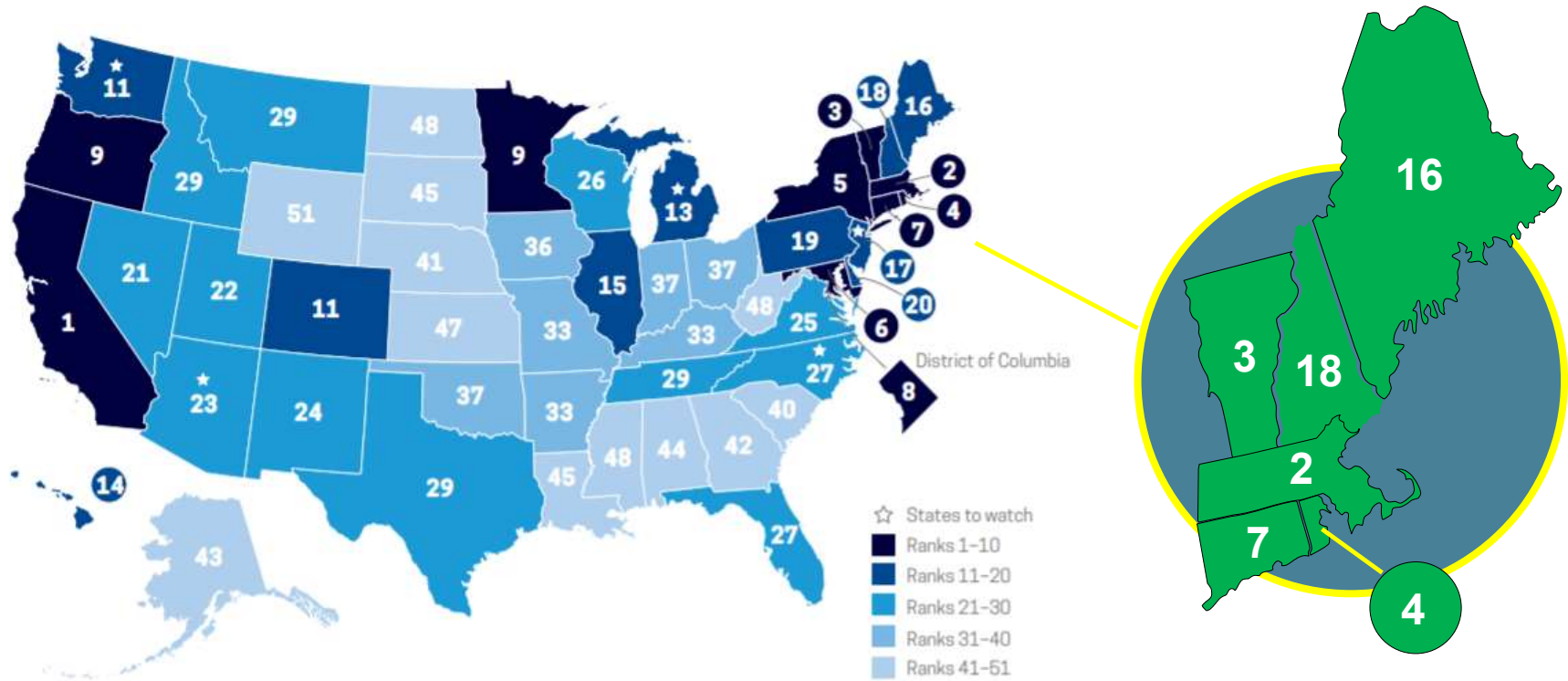


Eversource's Progress Toward Carbon Neutrality



- Eversource emissions have greatly declined through divestiture of fossil fuel generation over the past several decades
- We have seen a 17% decline in Scope 1 and 2 emissions across our operations since 2018
- Our 2020 carbon footprint was verified by a third party
- Aggressive efforts are being undertaken to reach carbon neutrality by 2030

Most Effective Method of Reducing Emissions: Improve Energy Efficiency



Eversource MA, #1 Most Energy Efficient Utility in the United States







According to ACEEE, in their second edition of the Utility Energy Efficiency Scorecard

Retail Customer Count Up 3.2% Since 2015, While KWH Sales Down 8.1%

Note: The lower the number...the more effective the Energy Efficiency Programs

Source: American Council for an Energy-Efficient Economy 2020 Scorecard

A Value Proposition That Delivers Results for Investors

<i>Keys to Our Success:</i>	<i>Results Delivered:</i>	
1. Exceed industry EPS and dividend growth	Nine-year average recurring EPS and dividend growth of 6% and 6.9%, respectively, through 2021. Growth driven by robust regulated Cap Ex program and effective cost control	
2. Control O&M spending	Nine-year average O&M reduction 0.5%/year through 2021 (~\$80M)	
3. Maintain strong financial condition	Top-tier credit rating	
4. Deliver top-tier service quality and reliability	Reliability metrics top decile vs. peers	
5. Manage a robust investment program focused on safety, reliability and customer service	Capital expenditures of \$18.1 billion for 2022 -2026 for core businesses ensure a safe and reliable delivery system for our 4.4 million customers	
6. Pursue clean energy solutions for the region	Progress on offshore wind, energy efficiency, solar, storage, EV infrastructure	
7. Address environmental, social and governance strengths	Achieving top-tier industry ratings from key sustainability raters	