

## **Williams Capital Transmission Conference**

JANUARY 11, 2012

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2012-2016 Plan Continues to Provide Significant Value for Customers and Shareholders Through Investment of \$5.7 Billion in Infrastructure, Supported by Strong Execution and Rigorous Cost Management

Specifically, the plan:

- Invests \$2.6B in Transmission, reflecting completion of Northern Pass Project, substantial completion of NEEWS, and continued investment in New England reliability
- Invests \$2.1B in Electric Distribution infrastructure, reflects deferring implementation of AMI at CL&P; better capital utilization with aging infrastructure; and revised projections of new service connections
- Invests \$255M in generation; \$160M for base load generation and completion of Merrimack Scrubber and \$95M investment in renewable generation at CL&P and WMECO
- Invests \$566M in Yankee Gas, slightly lower than previous plan due to completion of Waterbury-to-Wallingford pipeline project; also captures a compelling opportunity due to the combination of low commodity prices and potential increased customer penetration in Connecticut



## NU Continues to Complete Major Projects on Time and At or Below Budget

#### **Clean Air Project**



#### WWL Project



#### WMECO Solar Project



- PSNH Scrubber at Merrimack Station commenced operation in fall 2011
  - \$422 million
  - \$35 million below budget
- WWL Project entered into service in November
  - \$54 million
  - \$3.6 million below budget
- 4 MW of WMECO solar now in operation

## NEEWS Projects Advance Current Status Report

#### **Greater Springfield Reliability Project**

#### **Under Construction**

- Substation construction commenced in MA in December 2010; in CT in summer 2011
- Army Corps of Engineers permit received in September - full overhead construction has commenced in both MA and CT
- Projected in-service: late 2013
- Total projected NU cost: \$718 million

#### **Interstate Reliability Project**

- Joint project with National Grid (NU in CT; NGrid in MA & RI)
- ISO-NE confirmed need: August 2010
- Siting application filed in CT in December 2011
- Siting decisions: 2013
- Commence construction: late 2013/early 2014
- Projected in-service: late 2015
- Total projected NU cost: \$218 million



#### **Central Connecticut Reliability Project**

- Review to be completed and needs identified in early 2012 with specific projects identified later in 2012
- Projected in-service: 2017
- Total projected NU cost: \$301 million



## **Greater Springfield Reliability Project**

- Element 1: Overhead Line: Fairmont S/S to Agawam S/S (MA)
- Element 2: Overhead Line: East Springfield Jct. to Ludlow S/S (MA)
- Element 3: Overhead Line: Agawam S/S to State Line (MA)
- Element 4: Overhead Line: State Line to N. Bloomfield S/S (CT)
- Δ Element 5: Ludlow Substation (MA)
- Δ Element 6: Agawam Substation (MA)
- Δ Element 7: Cadwell Switching Station (MA) (construction complete)

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- Δ Element 8: Fairmont Switching Station (MA)
- Δ Element 9: North Bloomfield Substation (CT)



- Overall: 50% complete ٠
- Construction: 30% complete ٠
- All elements are under construction; ٠ one element is complete
- Projected in-service date: Late 2013





## Revised NEEWS Project Costs (in \$ millions)

NEEWS Projects 2011 Cash Flows	Priors	2011	2012	2013	2014	2015	2016	
Greater Springfield Reliability Project	153	170	232	119	44	0	0	718
Interstate Reliability Project	41	9	11	12	70	74	1	218
Central Connecticut Reliability Project	15	1	2	13	42	150	<b>78</b> <sup>(2)</sup>	301
NEEWS Related Projects	33	28	17	7	0	0	0	85
Total NEEWS Projects - 2011 EEI <sup>(1)</sup>	242	208	262	151	156	224	79	1,322 <sup>(3)</sup>
Total NEEWS Projects - 2010 EEI <sup>(1)</sup>	239	235	351	179	185	280	49	1,518 <sup>(3)</sup>
(1) 2010 EEI cashflows include actual and forecasted AFUDC through December 31, 2015; 2011 EEI cashflows reflect actual AFUDC only through May 31, 2011.								

Total NEEWS Projects – 2011 EEI Net UI	242	208	252	136	156	213	55	1,262

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Northeast

Utilities





#### **Primary Changes**

- Removal of AFUDC charges estimated to be incurred after June 1, 2011 due to FERC order allowing 100% of Construction Work in Progress to be placed into regional rates.
- Reduction of Interstate Reliability Project scope (310 Loop / Card Street scope).
- Related Projects: a combination of offsetting budget and AFUDC adjustments. Approximately \$40M of the \$85M has been placed in service.

<sup>(3)</sup> NEEWS totals above do not reflect UI Investment in CL&P NEEWS Projects. Based on current NEEWS project estimates, a potential UI investment of \$60 million has been reflected in the 2011 EEI net numbers above and in the NU consolidated earnings projections. For 2010 EEI numbers, the UI investment was estimated at \$69M.

## Even Before Merger Was Announced, NU and NSTAR Were Partners on Northern Pass



- To be owned by Northern Pass Transmission LLC NU (75%) and NSTAR (25%)
- 1,200 MW transfer capability
- Significant environmental and economic benefits for New England
- Northern terminus of DC line at Des Cantons (Québec), southern terminus in Franklin (New Hampshire)
- 345kV AC leg from Franklin to Deerfield, NH
- TSA accepted by FERC
- Permitting process continues with U.S. DOE, U.S. Forest Service
- Continued progress in securing alternate route in northern New Hampshire
  - Community outreach ongoing
- Capital cost estimate for US segment \$1.1 billion

- Completion projected for fourth quarter 2016



## 2012-2016 Transmission Capital Expenditures Includes More Than \$400 Million of New Projects



## 2012-2016 NU Transmission Capital Program Other Projects – In Millions

#### CL&P

\$63.3
\$53.2
\$48.5
\$30.0
\$24.6
\$22.2
\$12.9
\$10.4
\$7.8
\$7.0
\$43.9

#### **WMECO**

Pittsfield / Greenfield Area Solution
West Springfield S/S Rebuild
115 KV Hollow Core Insulator Repl
OPGW Communications Projects
115 KV Relay Replacements
10 Additional Reliability Projects

#### **PSNH**

\$48.3UNH Reliability Project not yet in RSP\$154.2\$13.7Scobie - Tewksbury Line\$40.1\$8.4Manchester Area Solution\$34.4\$5.6Maine Power Reliability\$31.5\$15.8Nashua Area Solution\$28.4New Peaslee SS & 115 KV Line\$24.0Deerfield 2nd Auto Transformer\$22.4New Maintenance Facility\$12.9Eagle Substation\$7.7New Pease Substation\$6.0	\$107.6	∫ NH Reliability Project in RSP	\$84.6
\$13.7Scobie - Tewksbury Line\$40.1\$8.4Manchester Area Solution\$34.4\$5.6Maine Power Reliability\$31.5\$15.8Nashua Area Solution\$28.4New Peaslee SS & 115 KV Line\$24.0Deerfield 2nd Auto Transformer\$22.4New Maintenance Facility\$12.9Eagle Substation\$7.7New Pease Substation\$6.0	\$48.3	[ NH Reliability Project not yet in RSP	\$154.2
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New Maintenance Facility\$12.9Eagle Substation\$7.7New Pease Substation\$6.0		Deerfield 2nd Auto Transformer	\$22.4
Eagle Substation\$7.7New Pease Substation\$6.0		New Maintenance Facility	\$12.9
New Pease Substation \$6.0		Eagle Substation	\$7.7
		New Pease Substation	\$6.0
OPGW Communications Projects \$4.6		OPGW Communications Projects	\$4.6
39 Additional Reliability Projects \$31.6		39 Additional Reliability Projects	\$31.6

\$482.4

#### \$323.8

#### **Total \$1.0 Billion** High confidence level in "Other Projects", 77% in RSP as required.

#### **Breakdown of Other Projects:**

- 77% (\$777M) in RSP
- 23% (\$228M) not yet in RSP

#### \$199.4

#### **Other Transmission Capital Projects** In RSP / Not Yet in RSP





## Transmission 2012-2016 CapEx Plan Includes \$346 Million Program for Reliability Upgrades at PSNH and WMECO



- \* Projects were identified by ISO-NE in its Vermont/New Hampshire reliability review and are included in the current ISO-NE RSP
- \*\* Projects expected to be finalized in Q1 2012 and added to the April 2012 update of the ISO-NE RSP

#### WMECO Total = \$108 Million



#### **Pittsfield-Greenfield Area\***

- Autotransformer addition
- New 115 kV switching station
- New 115 kV line
- 115 kV line rebuilds
- Capacitor banks
- 2014-2015 ISDs
- \* Projects were identified by ISO-NE in its Berkshire County/Pittsfield area reliability review and are included in the current ISO-NE RSP



## NU Projected Transmission Capital Expenditures



### NU Projected Transmission Year-End Rate Base



\$4,835



## Review of FERC-Approved Transmission ROEs



- NU's Local Network Service Tariff ROE (subject of states' 9/30/11 Section 206 complaint to FERC)
- NE RTO Incentive adder of 50 basis points on PTF assets
- ISO-NE Planned Regional PTF projects in-service before 1/1/09 (D.C. Circuit Court rejected appeal on 1/29/10)
- Middletown-Norwalk advanced technical underground cable system
- 125 basis point NEEWS incentive (request for reconsideration denied by FERC on 6/28/11)
  - 142 basis point Northern Pass incentive (request for reconsideration denied by FERC on 8/5/11)



## Natural Gas: A Compelling Infrastructure Growth Opportunity





#### A 35 percent increase in firm YTD gas sales since 2006

- WWL project complete and in rates
- Capital investment projected at \$566 million from 2012-2016
  - Expands natural gas access, removes gas constraints
  - Pursues further oil-to-gas conversions
  - Accelerates cast iron and bare steel pipe replacement to \$40 million/year
- Increasing the penetration to 50 percent of the state would yield long-term benefits
  - Significant customer savings
  - Reduced emissions
  - · Reduction in oil demand

### Yankee Gas Projected Capital Expenditures



#### 2012-2016 Projected Yankee Gas Capital Spending

Aging Infrastructure
 Peak Load/New Business
 WWL

Basic Business
 Gas Supply Infrastructure



#### **Yankee Gas Strategy**

- Investing \$566 million, leveraging natural gas as "the fuel of choice"
- Responding to increased demand for natural gas due to economics, environmental benefits
- Distribution system expansion: 2011 spending of \$28 million for 16-mile Waterbury to Wallingford Line and modifications to the LNG facility (WWL); total project cost of \$54M
- Investing in gas supply infrastructure
- Accelerated replacement of cast iron / bare steel pipe: \$40M annually starting in 2012



## Projected NU Year-End Rate Base



# Appendix

## Projected Electric Distribution and Generation Capital Expenditures – By Company



- WMECO Generation (\$50m total)
  WMECO Distribution (\$197m total)
  PSNH Generation (\$160m total)
- PSNH Distribution (\$558m total)
- CL&P Generation (\$45m total)
- CL&P Distribution (\$1,366m total)



## Actual and Projected Distribution and Generation Year-End Rate Base

